

Towards a Restorative City

Estelle Macdonald and Mark Finnis Bethlehem - October 2009







Hull 2007

□57,000 children and young people

- 1/3 of these children live in poverty
- 836 Not in Education, Employment Training
- 3,000 Children absent per day from education
- 350 teenage pregnancy per annum
- 520 looked after children
- 53 young people in custody



"The past does not equal the future"

Anthony Robbins



Changing Families

- Lowest marriage rate in 150 years
- % of no-earner households doubled
- Most couples cohabit before marriage
- Highest teenage pregnancy rate in Western Europe
- Lone parenthood trebled in 20 years
- 4/10 babies born outside marriage
- 6-fold increase in divorce since 1960
- 2million + children living in poverty
- Estimated cost of family breakdown £5 billion









Family Risk Factors

- Poor parental supervision
- Harsh/erratic discipline
- Parental conflict
- Separation from a biological parent
- Anti-social parent
- Low income
- Poor housing









Risks for Young People

- Leaving school with no qualifications
- Involvement in crime
- Alcohol & drugs
- Poor mental health
- Homelessness
- Pregnancy/fatherhood







The size of the challenge?

The restorative practitioner is in the red shorts.....



We Needed To:

Think BIG

ACT small



DO it

NOW!

"...Only Connect"

'Live in Fragments no Longer'

E. M. Forster

"How am I going to live today in order to create the tomorrow I'm committed to?"

Anthony Robbins

Relationships, Relationships, Relationships!!

Building and maintaining

What would happen if....?

Adults working with children, young people and families

- Committed to adopting behaviours that promoted consistency in building and management of all relationships
- Articulated explicitly the basis of their personal practice and that of their organisation
- Challenged and supported each using their explicit practice as a point of reference
- Employed agreed protocols that strengthened relationships and sought to repair harm when relationships broke down

Collingwood Primary School Summary

	Reduce Class Exclusions during Lessons - KS2 (weekly)	Reduce Exclusions from Break (Weekly)	Reduce No. of Red Cards at Lunchtime (Weekly)	Reduce Racist Incidents (weekly)	Improve Attendance of those Pupils below 90%	Improve Punctuality (YR+Y1)
Average Spring 2007 (Baseline)	60	25	9	4		15
Average December 2007	6	10	2	2	87.7%	11
Average July 2008	1	2	2	1	95.0%	2
% of Baseline	1.7%	8.0%	22.2%	25.0%	7.3%	13.3%
Overall Reduction as %	98.3%	92.0%	77.8%	75.0%	7.3%	86.7%

Endeavour High School Summary

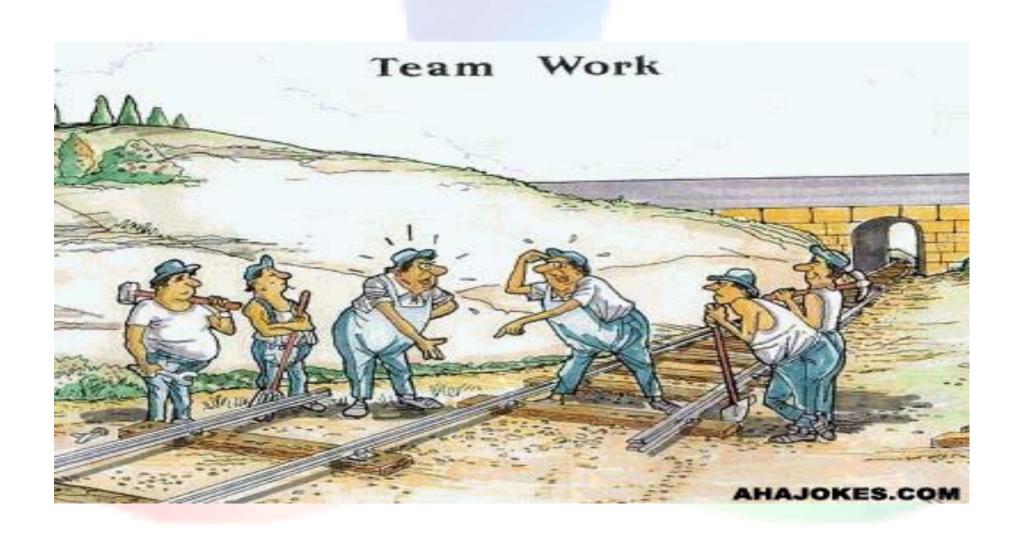
	Reduce Incidents of Verbal Abuse	Reduce Incidents of Physical Abuse	Reduce Disruptive Behaviour	Reduction in Incidents of Racism	Reduction in Incidents of Drug Use	Reduction in Incidents of Theft	Reduce Fixed Term Exclusions	Attendance	Total Days Staff Absence
Average Spring 2007 (Baseline)	114	69	95	14	4	6	272	84.5%	1380
Average July 2008	62	28	54	3	0	3	151	87.6%	517
% of Baseline	54.4%	40.6%	56.8%	21.4%	0.0%	50.0%	55.5%	3.1%	37.5%
Overall Reduction as %	45.6%	59.4%	43.2%	78.6%	100.0%	50.0%	44.5%	3.1%	62.5%

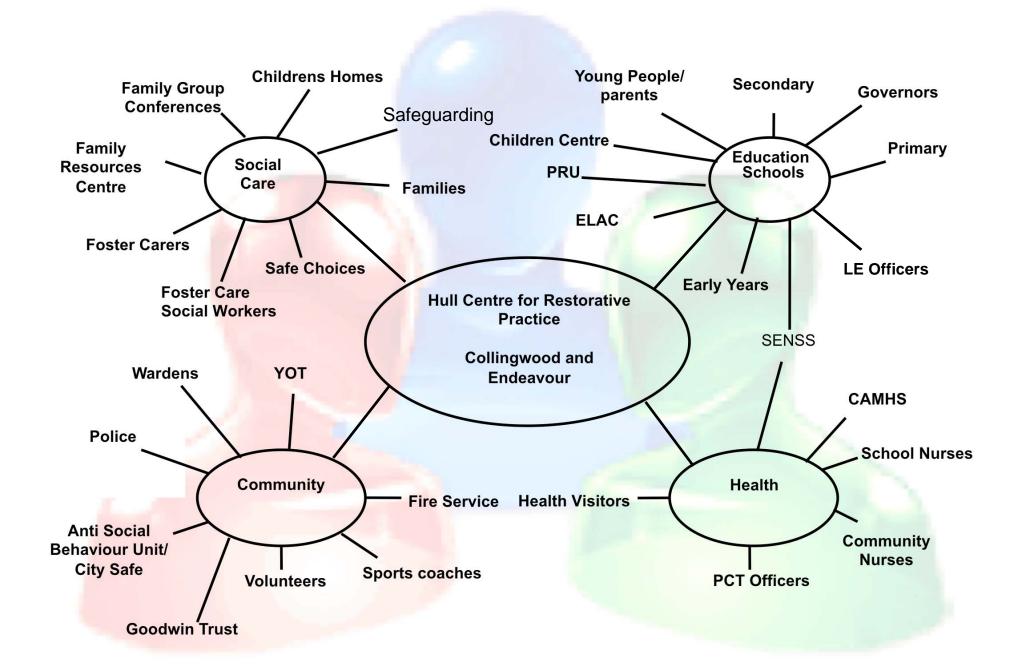
Riverside Community

Currently

- 14 Primary and 2 Secondary Schools
- Social Care
- Goodwin Development Trust
- Fostering and Adoption
- Residential staff
- Families project
- FGC
- Children's centres
- Youth Offending Team and ASB Team
- Police and Community Officers
- Community Wardens
- Health
- Youth Service

Multi-Agency work is easy!





Making the Difference...... Acting small

- Meetings with all organisations in Riverside
- Discussions around issues key priorities
- R P training to meet the needs of the organisations to develop explicit practice framework
- □ Follow up consultancy to challenge and support leaders
- Monitoring of agreed key targets

Training

- Introduction to Restorative
 Practices
- Effective Use of Circles
- Facilitator Skills Training
- Trainer of Trainers
- Training for young people, by young people

Important to the Adults?

Training Evaluations Phase 2
98% rated the training
Excellent or very good
and of significant benefit

Baselines

Baselines			Weekly			Annual		ıal	
	Reduce Class Exclusions during Lessons - KS2	Reduce Pupils Excluded from Break	Reduce Verbal Abuse -	Reduce Verbal Abuse - Pupil to Staff	Reduce Physical Abuse - Pupil to Pupil	Reduce Internal Supervision at Break	Reduce Internal Supervision at Lunchtime	Redu Refer	Reduce Fixed Term Exclusions days
Totals	238	170	93	45	42	108	177	93	178

What if Adults?

				Weekly				,	Annual
	Reduce Class Exclusions during Lessons - KS2	Reduce Verbal Abuse - Pupil to Pupil	Reduce Verbal Abuse - Pupil to Staff	Reduce Physical Abuse - Pupil to Pupil	Reduce Internal Supervision at Break	Reduce Internal Supervision at Lunchtime	Reduce Incidents Referred to SLT/HT	Reduce Pupils Excluded from Break	Reduce Fixed Term Exclusions days
(Baseline)	238	93	45	42	108	177	93	170	178
Totals (July 2008)	64	19	12	18	18	36.5	5	42	34.5
Overall Reduction/ Increase as %	73.1%	79.6%	73.3%	57.1%	83.3%	79.4%	94.6%	75.3%	80.6%

Year 1 Primary School pupil voice questionnaire:

Q. Do you have an Adult you feel able to talk to:

2007/08 = 42% agreed

2008/09 = 95% agreed

Headteacher comments:

'Children tell the truth more readily'

'Re transfer to secondary – 'The year 6 Pupil questionnaire states that pupils are now more concerned with getting lost rather than in previous years when their prime concern was bullying'

'Pupil behaviour has changed because we (Adults) are behaving differently'

Residential Care

Young People

'We like the idea of circles as it stops the adults talking all the time'

'It just feels fair'

Staff

Easier to work with our young people who already attend Restorative schools'

Securing Success

- □ Networks Rituals for relationship and community building to happen.
 - Headteachers
 - Service Leaders Multi Service Group
 - Trainers
 - Lead Professionals
 - Looked after, practice forums
 - Police management group
 - Community practice forums
 - Police, ASB, Wardens, community workers....
 - Membership: Key movers and shakers
- High quality training programme matched to need and consultancy to support implementation
- Agree relevant outcomes to provide feedback on progress

What will happen if...?

- Services in phase one and two to identify children, young people and families who are most in need/vulnerable
- Agree a multi service Restorative approach with agreed protocols, responsibilities and accountabilities
- Measure the impact using an inter-agency restorative approach

Familes Project

18 young people and families worked with intensively with in a restorative framework led by Hull Centre through education

Key Issues	Pupils	Outcomes May 09
Attendance	4/18	Average 47% now 92%
Violence in School	9/18	8 pupils no incidents recorded
Violence at Home	7/18	100% reduction
Class Disruption	10/18	90% reduction - working with one pupil
Family Engagement	12 (Total)	11 families now fully engaged

Additional impact data to be collated and verified during August 2009 from:

- Schools joining during year 2
- o Police
- Social Care including residential Care
- Youth Offending Team
- Families Project

Lessons learned

- Surround yourself with like minded people - Invest in the best
- Be relentless and don't give up in order to embed culture change
- Accept some people will not get it and don't try and take them with you initially as will drain resources
- Be inclusive engage individuals at all levels within organisations

Where next?

- Involve children & families in service design
- Use models of decision making that include children/families more
- Engage the wider community further
- Identify leaders
- Reallocate resources
- Continue to evaluate the changes
- Complete roll out across the city!

MANAGING CHANGE

He that complies against his will

Is of the same opinion still

Samuel Butler (1612-1680)

MANAGING CHANGE

Change is disturbing when it is done to us,
Exhilarating when it is done by us

Rosabeth Moss Kanter,
Harvard Business School

How do you create the right environment so people want to take responsibility?

What are the necessary conditions for an organisation to be Restorative?

Contact us at:

The Hull Centre for Restorative Practices

The Goodwin Centre – Hull – UK

T. +44 1482 594332

E. HCRPAdmin@goodwin-centre.org

Estelle Macdonald - <u>estellemacdonald@me.com</u>

Mark Finnis - <u>markfinnis@mac.com</u>